



# Re-envisioning Medical Education: Transforming Constraints into Opportunities

## Part II – The Future is Now

**Peter Horneffer, MD**  
Executive Dean  
All American Institute for  
Medical Sciences, JM

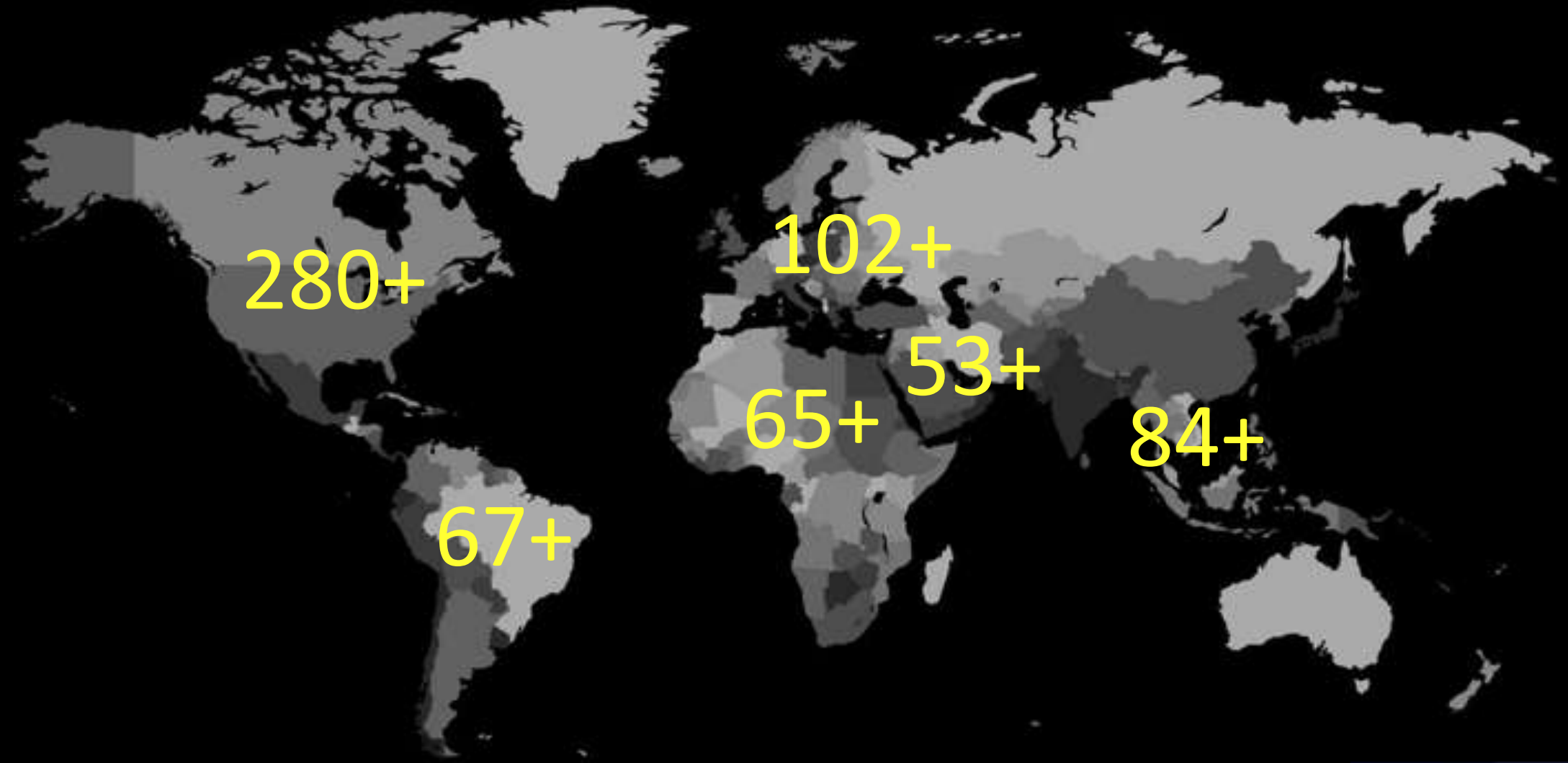
Director  
Medical Education Programs  
Lecturio.com

Cardiac Surgeon, Sinai Hospital  
Baltimore, Maryland

**Atsusi “2c” Hirumi, PhD**  
Professor  
Instructional Design & Technology  
Medical Education | Learning Sciences  
College of Medicine | College of Education  
University of Central Florida

Professor Extraordinary  
Dept. of Financial Accounting  
College of Accounting Sciences  
University of South Africa (UNISA)

# A Global Community – We're in this together.



# Participants

A grayscale world map is visible in the background of the slide, showing the continents and oceans.

101 Medical School Deans and Rectors

312 Faculty Members

70 Directors / CEOs

36 Instructional Designers & Curriculum Experts

6 Faculty Development Experts

11 Education Consultants

24 Students

91 "Other"

# Disclosures...



Host

**Dr. Peter Horneffer**

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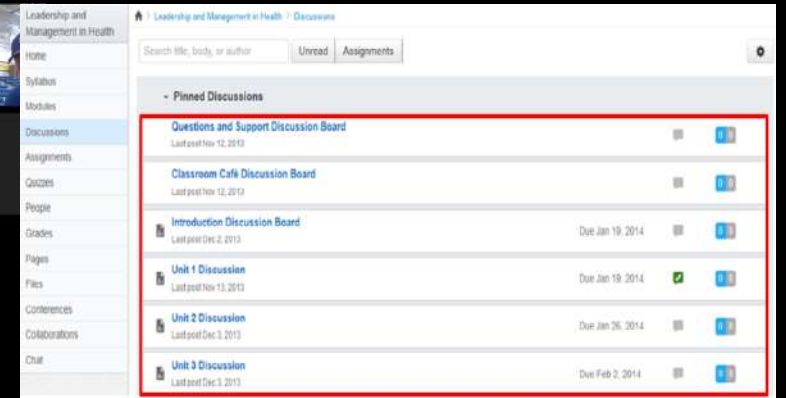
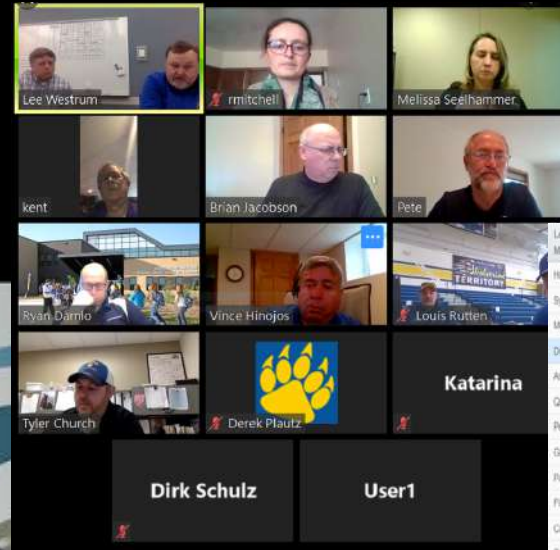
Invited Speaker

**Dr. Atsusi Hirumi**

Professor  
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# The Current Reality



Ethics (Lecture 1: Introduction)

- **Ethics (Moral Philosophy)** -> commonly divided into three (not unconnected) branches:
  - **Applied Ethics** is concerned with what we ought to do (and think) about particular moral issues;
  - **Normative Ethics** is concerned with what sorts of moral considerations are important, generally, e.g., which principles we ought to act on, and/or how it is morally good to be;
  - **Metaethics** is concerned with what is going on when we do normative and applied ethics (either formally or informally), and involves asking questions about, e.g., the meaning of moral language, whether there are any objective moral truths, how we know about what the right moral principles are, etc.
- **Universality**: we all have at least some moral views -> For some people, this will be what makes moral philosophy worth thinking about (because it is a branch of philosophy which clearly engages with something of universal concern)  
Ma se la morale è di tutti... -> according to someone, this will be a reason to doubt that philosophy has much to offer: "Most people manage to think about moral issues quite well, without studying moral philosophy; why should we think that philosophers know more about morality than anyone else?"
- Making use of moral theories and arguments, fame uso al fine di giustificare determinati ragionamenti morali come che per "capricci di più". Perhaps the importance of moral philosophy for moral thinking more generally is that moral thinking makes use of - or could usefully make use of - moral theories and arguments.
- **Generality of moral theories**: But can moral theories be any use to moral thinking? Are they too general to be of use? Aren't all moral cases different?
  - Even if all the cases are different in many respects, it does not follow that there are no general principles which govern them;
  - And anyway, there is no reason to think that all moral theories are highly general: moral philosophers often discuss very specific issues, without invoking completely general theories; some theories are theories about very specific things!Che effetti hanno i nostri pensieri? Se pensiamo a qualcosa -> morally thinking ci aiuta a capire meglio noi stessi, e, di conseguenza, a capire meglio gli altri.
- **Moral theory and evidence**: metodo in qualche modo "scientifico", analogo a quello utilizzato dalle scienze naturali. Rather than making empirical predictions which are tested by observation, moral theory delivers results which we can test for their acceptability in particular cases.
- **Moral philosophy is difficult**: not because it involves a great many technical manoeuvres, like logic or some metaphysics and philosophy of language; but because it calls for good judgement. There is not a teachable algorithm or technique for good judgement; knowing what is worth taking seriously in morality calls for sensitivity, honesty and experience of serious moral thought. (These are not things which only philosophers have!)

# Emergency Remote Teaching





COVID 19  
What will be its Silver Lining?

Emergency Remote Teaching  
to  
Effective Evidence-Based Education

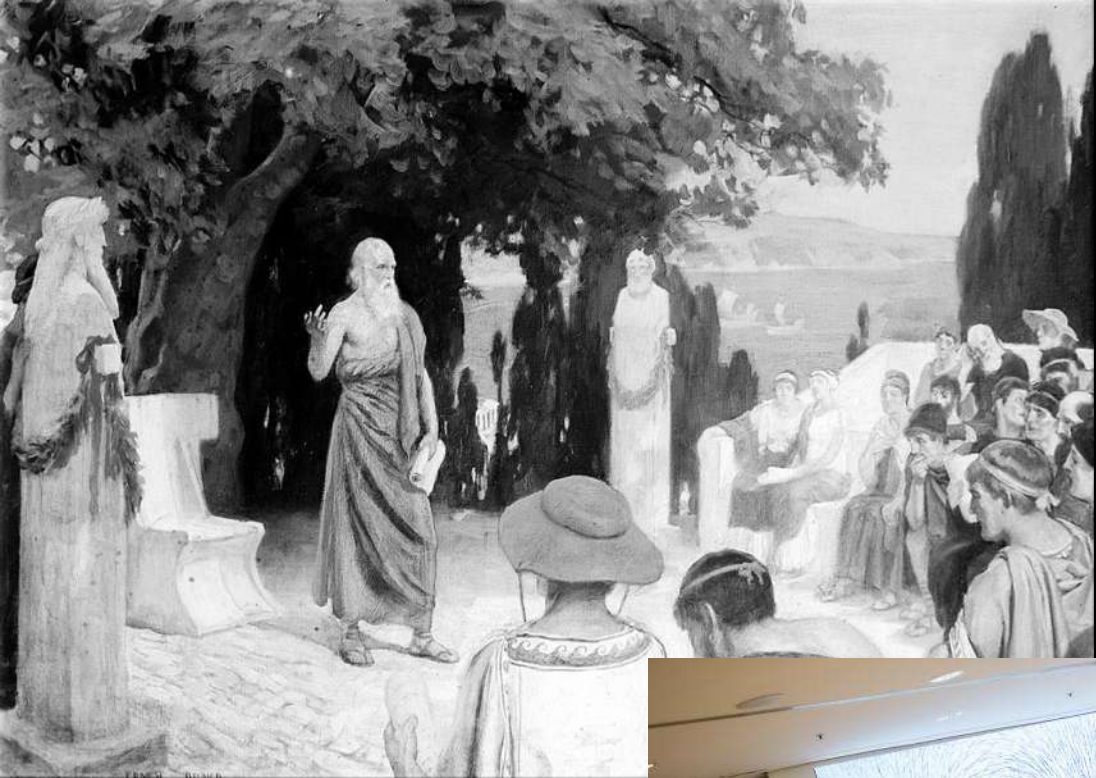
# Resources for facilitating EBME

## Instructional Designers

- Analyze learners, goals, context
- Define objectives
- Designing and aligning assessments and strategies
- Acquiring and appraising evidence
- Curating and development materials.
- Aligning research, theory, and practice

## Learning Platforms

- Curated high quality content
- Guided delivery
- Evidence-based learning strategies
- Data tracking and feedback
- Deliverable remotely **!COVID-19!**



400 BCE



Image courtesy of the Alan Mason Chesney Medical Archives  
of the Johns Hopkins Medical Institutions

1960 CE



2020 CE



What's wrong with teacher-  
directed methods and  
means?



# Teacher-Directed Methods

- PPT and text-based materials focus on the transmission of information
- Limited interactions result in feelings of isolation and anonymity
  - Lack interactions to interpret and construct knowledge
  - Inordinate use of precious synchronous time
  - Based on speaking and listening, not necessarily engaging
  - Fail to use potential technology



# Teacher-Directed Methods

*Without interactions, instruction may simply become "passing on content as if it were dogmatic truth, and the cycle of knowledge acquisition, critical evaluation and knowledge validation, that is important for the development of higher-order thinking skills, is nonexistent."*

(Shale & Garrison, 1990, p. 29)



What is the difference  
between information vs.  
education?

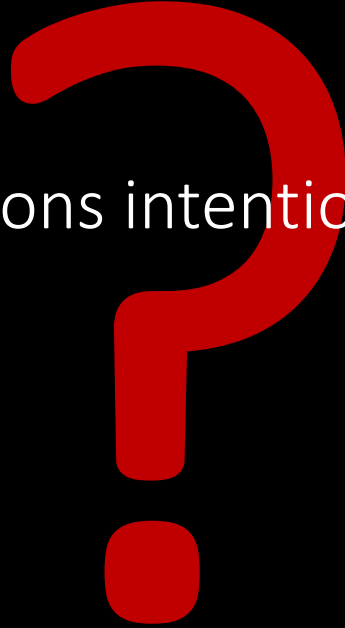


## Information

Audio, video, text, and/or graphic designed to transmit a message from sender to receiver

## Education

Series of events & interactions intentionally designed to facilitate learning



# Craft-Based (SME) vs Systematic Design



## Information

Audio, video, text, and/or graphic designed to transmit a message from sender to receiver

## Education

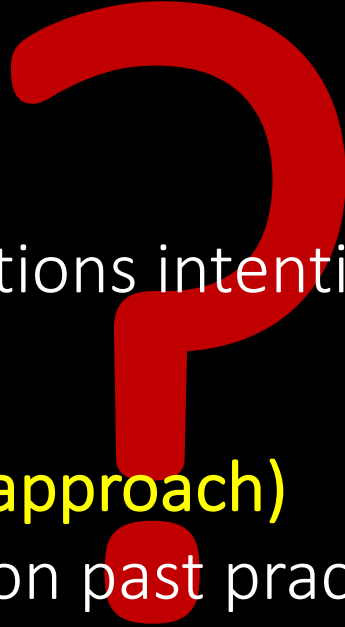
Series of events & interactions intentionally designed to facilitate learning

## Craft-Based Design (SME approach)

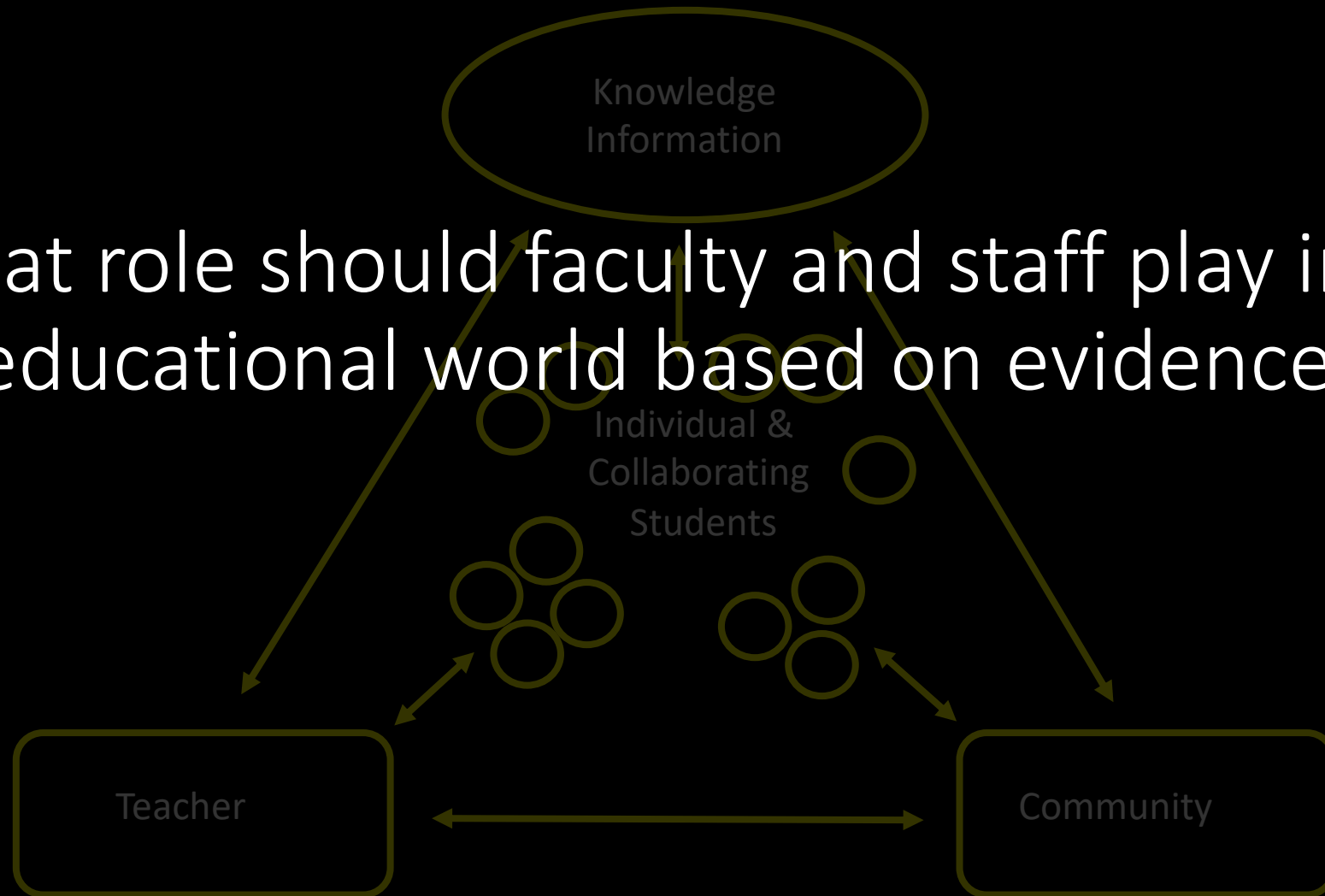
Events & activities based on past practices, opinions, fads, politics, etc. (N=1)

## Systematic (evidence-based) Design

Events & activities based on practical experience, research & theory



What role should faculty and staff play in an educational world based on evidence?





Knowledge  
Information

What role should faculty and staff play in an educational world based on evidence?

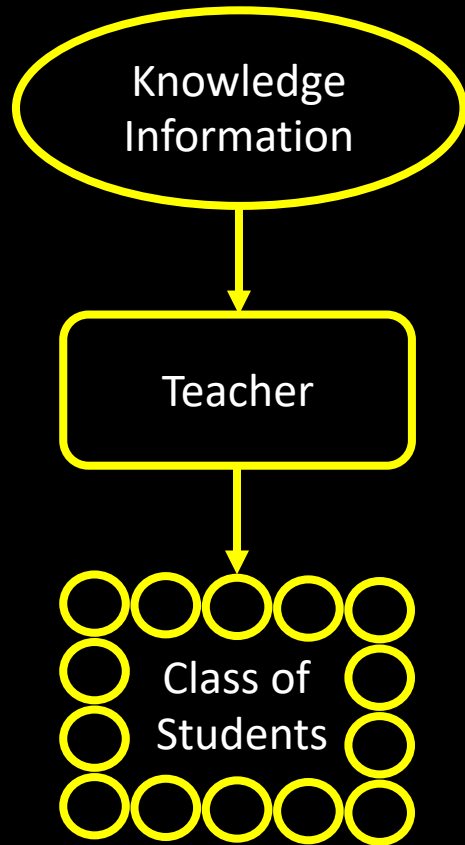
Individual &  
Collaborating  
Students

Active Student-Centered Learning:  
The Future is Now

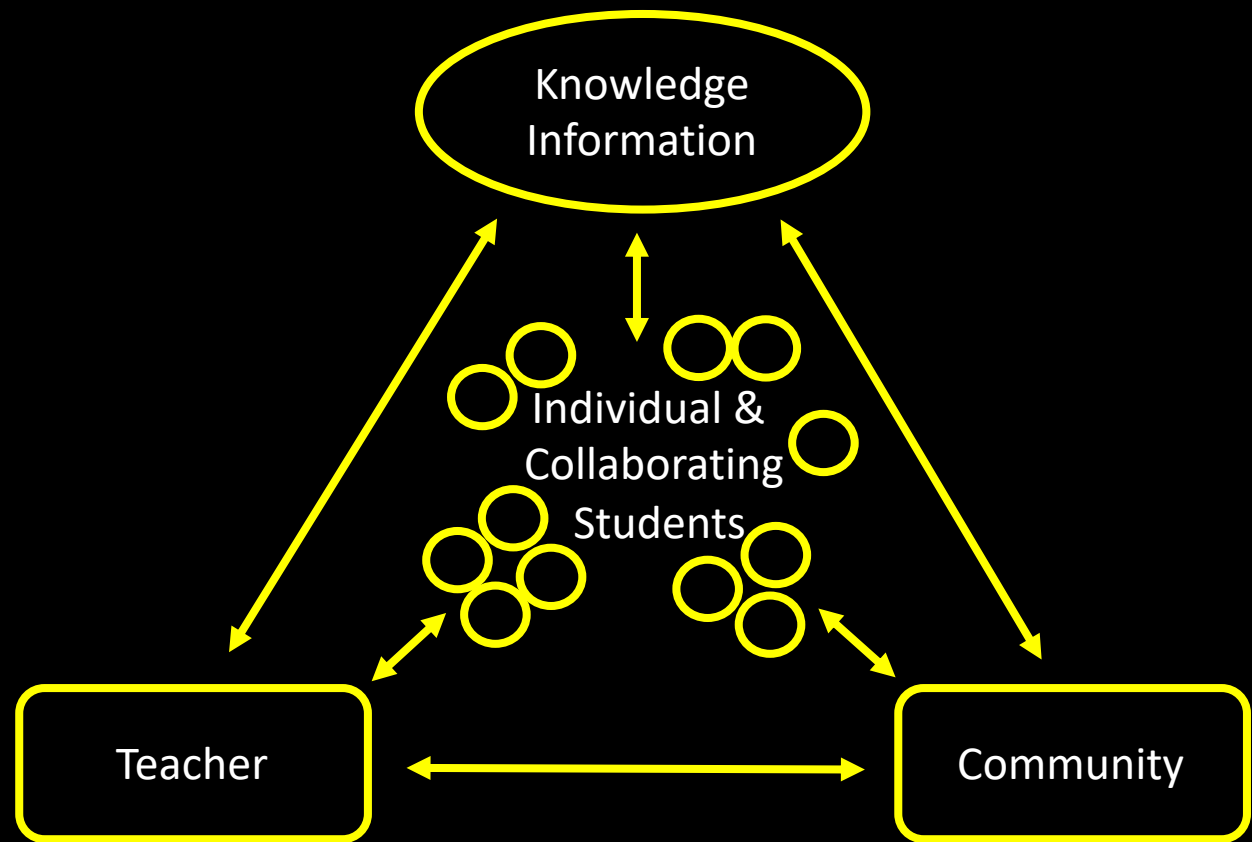
Teacher

Community

# Active Student-Centered Learning ([Table](#))

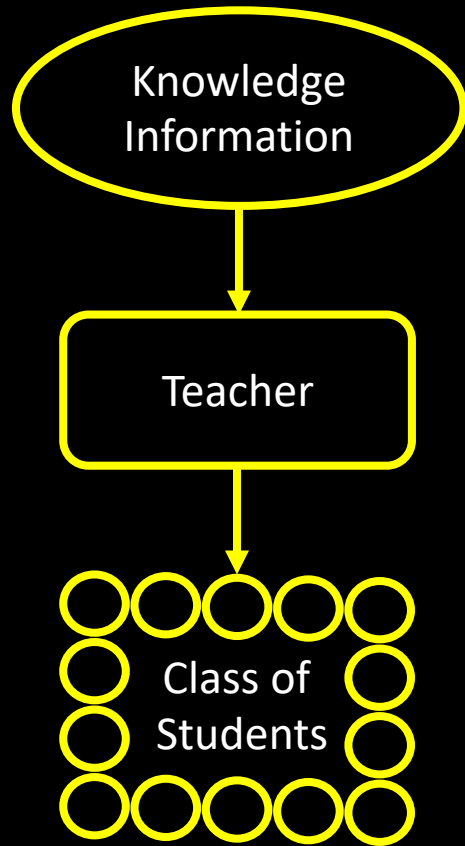


Teacher-Directed Learning

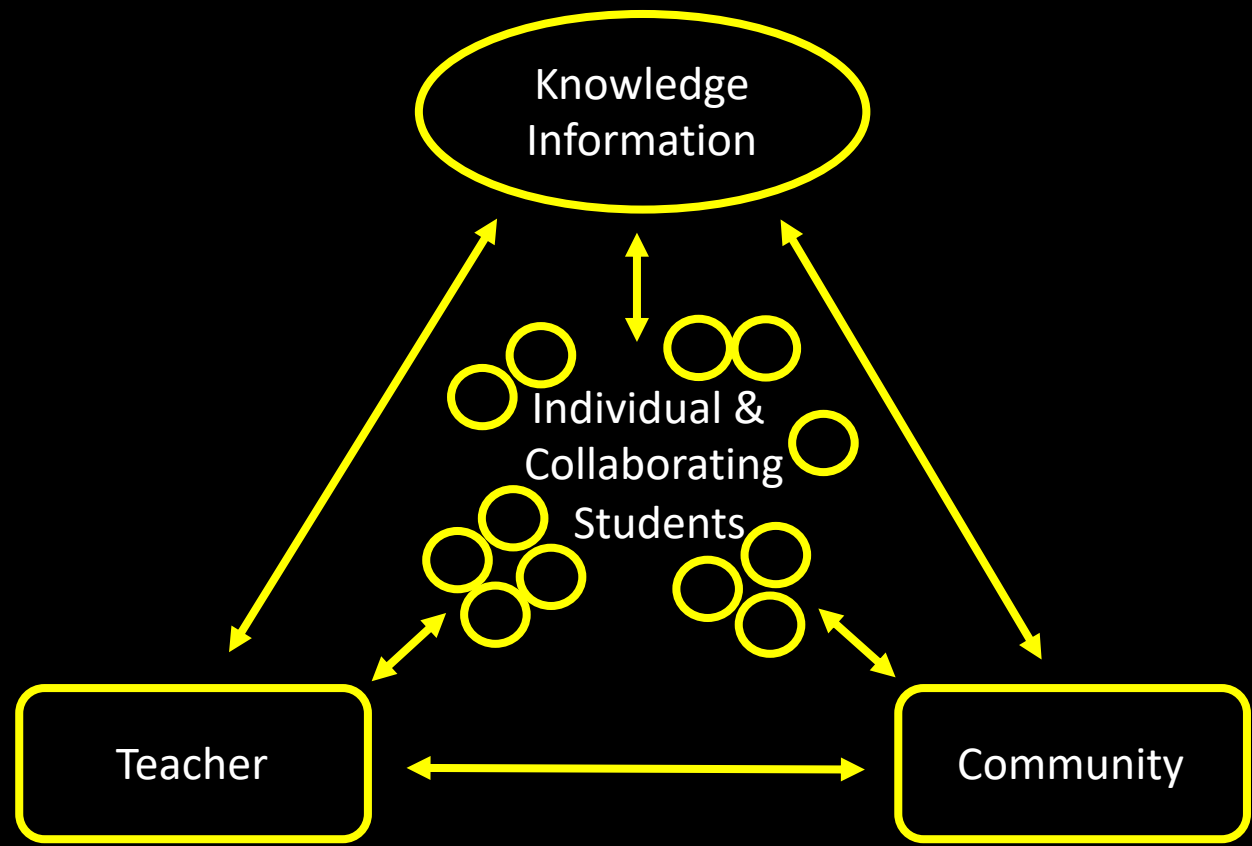


Student-Centered Learning

# Active Student-Centered Learning ([Tactics](#))

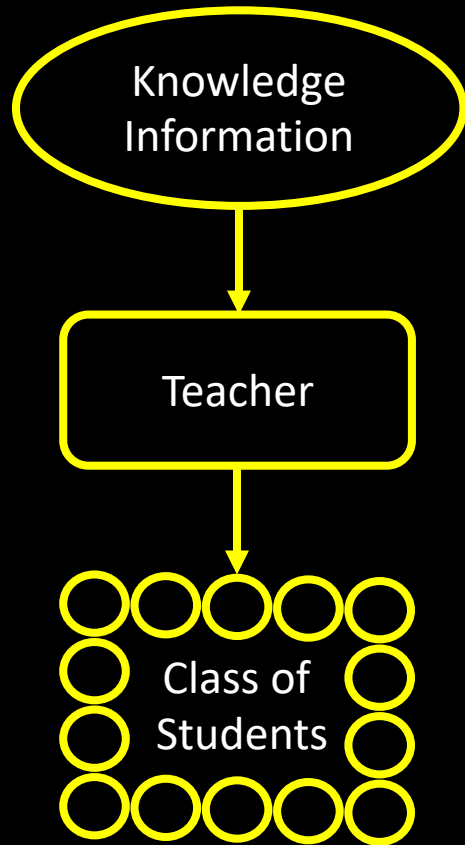


Teacher-Directed Learning

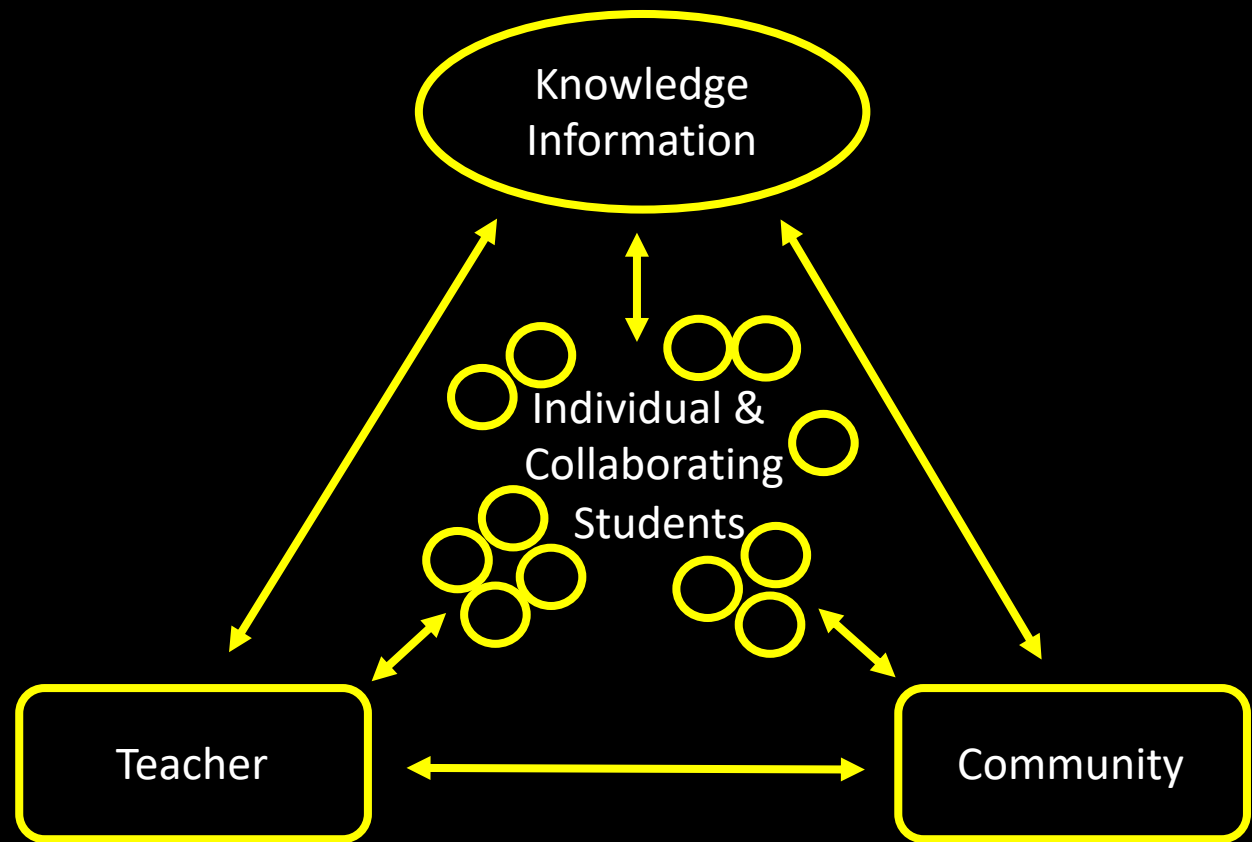


Student-Centered Learning

# Active Student-Centered Learning ([Strategies](#))



Teacher-Directed Learning



Student-Centered Learning

**Table 3. Sample Instructional Treatment Plan**

Event	Description	Tools

**Table 3. Sample instructional strategy applying guided experiential learning (Clark, 2004)**

Event	Description	Tools
Goals		
Reasons & Activation		
Demonstration		
Application		
Integration		
Assessment		

**Table 3. Sample instructional strategy applying guided experiential learning (Clark, 2004)**

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Goals	Asynchronous: Present terminal and enabling objectives Synchronous: Review objectives at start, refer during	
Reasons & Activation	Asynchronous: Ask students to recall problems with misalignment. Activate prior knowledge of objectives Synchronous: Ask students to recall problems with misalignment. Activate prior knowledge of objectives	
Demonstration	Asynchronous: Embed content information on (a) NRT vs. CRT, (b) types of assessment, and (c) forms of assessments within video of expert completing LAAT Synchronous: Demonstrate process for completing a learner assessment alignment table. Provide links to and review content information on NRT vs. CRT, types and forms of assessments.	
Application	Asynchronous: Ask learners to generate individual draft LAATs Synchronous: Ask learners to draft simple LAAT in class, and complete individual assignment online.	
Integration	Asynchronous: Learners to complete LAAT as team for course project. Post to receive feedback. Synchronous: Learners may work with teammates in class	
Assessment	Asynchronous: Use assessment rubric to provide feedback on drafts as well as to provide feedback and evaluate final copy. Synchronous: Use assessment rubric to provide feedback on drafts	

**Table 3. Sample instructional strategy applying guided experiential learning (Clark, 2004)**

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# Overview

**You will encounter these interactive elements in the following cases.**

They will either provide you with useful information or help you progress with the case.

**Question: What should you say?**

Yes

No

Choose the correct answer to continue the case.

*New studies about COVID-19 are being published frequently, and the best strategies will likely evolve.*

*This case illustrates the best known practices for COVID-19 patients at the time of publication.*

Medical glossary

Specific information

Additional information

Previous slide

Next slide



Back

Start the case

# Case Selection

For more details, click on the case.

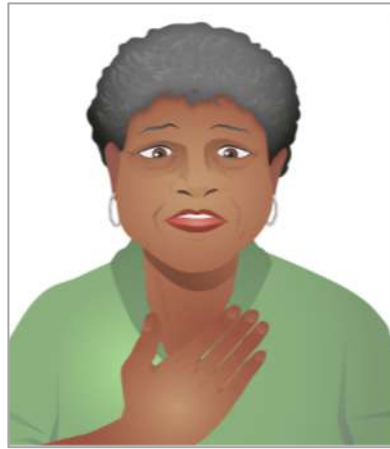
Early Symptomatic Management



Managing Sepsis



Airway Considerations



Cardiac Arrest Management



Hypoxia Management in Ventilated Patients



## Early Symptomatic Management



Lead author: Julie Rice, MD, MSMS

Co-Authors: Eisha Chopra, MD, Julianna Jung, MD, Daniel Swedien, MD

Worsening dyspnea in patients with suspected or confirmed COVID-19 infection is concerning for progressing pulmonary disease. These patients warrant further inpatient evaluation and management. In this case, you'll gain an overview of supportive care measures for symptomatic patients and infection control interventions necessary to reduce COVID-19 transmission.

### **The learning objectives for this case are:**

- Choose correct PPE for providers caring for COVID-19-positive patients.
- Apply initial management steps for symptomatic COVID-19-positive patients that minimize aerosolization.
- Describe why non-invasive ventilation (NIV) is avoided in COVID-19-positive patients.
- Recall goal oxygenation targets for symptomatic/hypoxic COVID-19-positive patients.

Start the case



## The Case of AB

AB is a 41-year-old man who complains of cough and shortness of breath (SOB).

He initially presented to the emergency department (ED) last week for fever, sore throat, and myalgia.

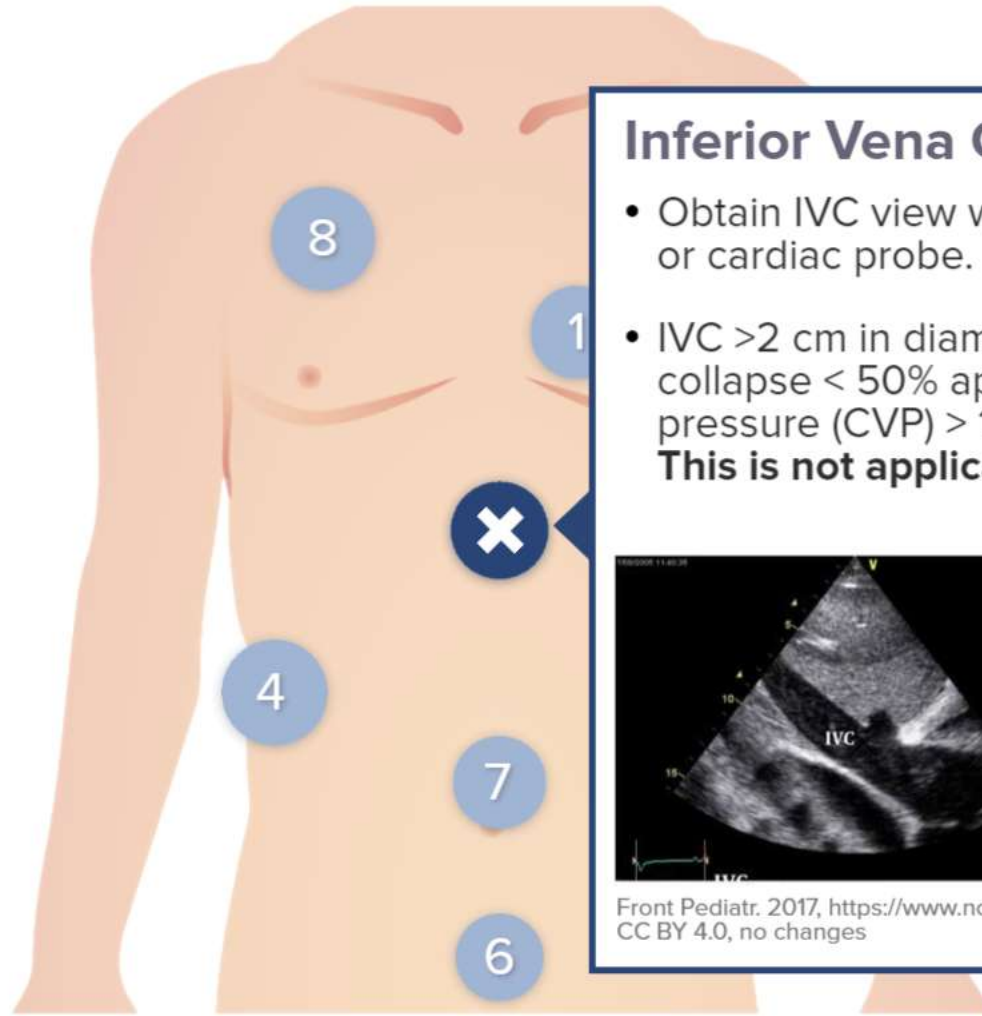
He had a positive SARS-CoV-2 RNA test and was discharged home to self-quarantine.

He comes back to the ED today for persistent fevers, new productive cough, and increasing SOB with pleuritic chest pain.



Next

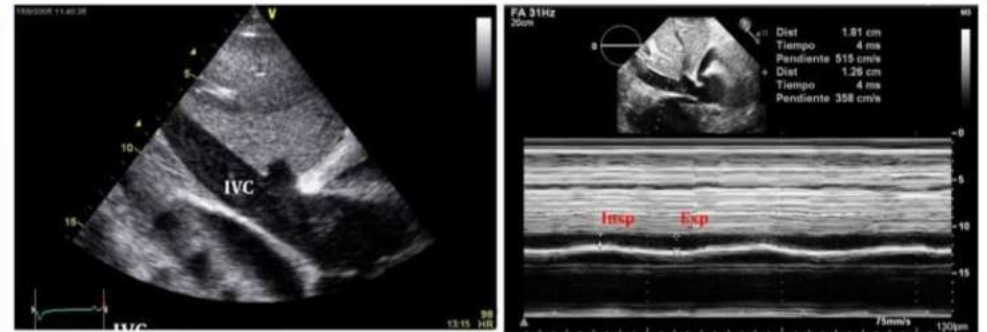
# RUSH Exam



## Inferior Vena Cava (IVC) View

- Obtain IVC view with either abdominal or cardiac probe.
- IVC  $>2$  cm in diameter and inspiratory collapse  $< 50\%$  approximates central venous pressure (CVP)  $> 10$  cmH<sub>2</sub>O.

**This is not applicable for intubated patients!**



Front Pediatr. 2017, <https://www.ncbi.nlm.nih.gov/pmc/articles/PMC5401877/figure/F11/>, CC BY 4.0, no changes



Back

Next

[Empty box]

[Empty box]

Pulmonary views

Inferior vena cava (IVC) view

RUQ/Morison's pouch with thorax view

Suprapubic/bladder view

Aorta views

LUQ/splenorenal with thorax view

Parasternal long cardiac view

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[Empty box]

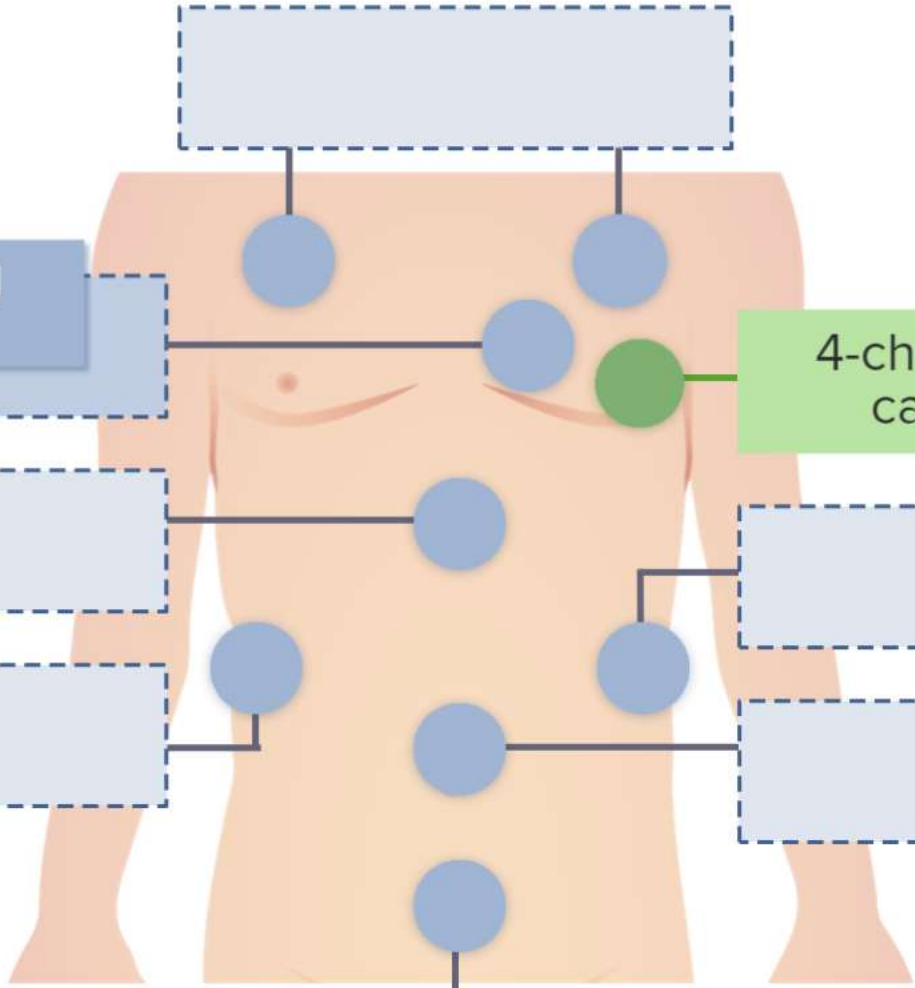
[Empty box]

4-chamber apical cardiac view

[Empty box]

[Empty box]

[Empty box]



Refresh



Back

Next

- Parasternal long cardiac view
- Pulmonary views
- Inferior vena cava (IVC) view
- RUQ/Morison's pouch with thorax view
- Suprapubic/bladder view
- Aorta views
- LUQ/splenorenal with thorax view

4-chamber apical cardiac view



**Try again!**

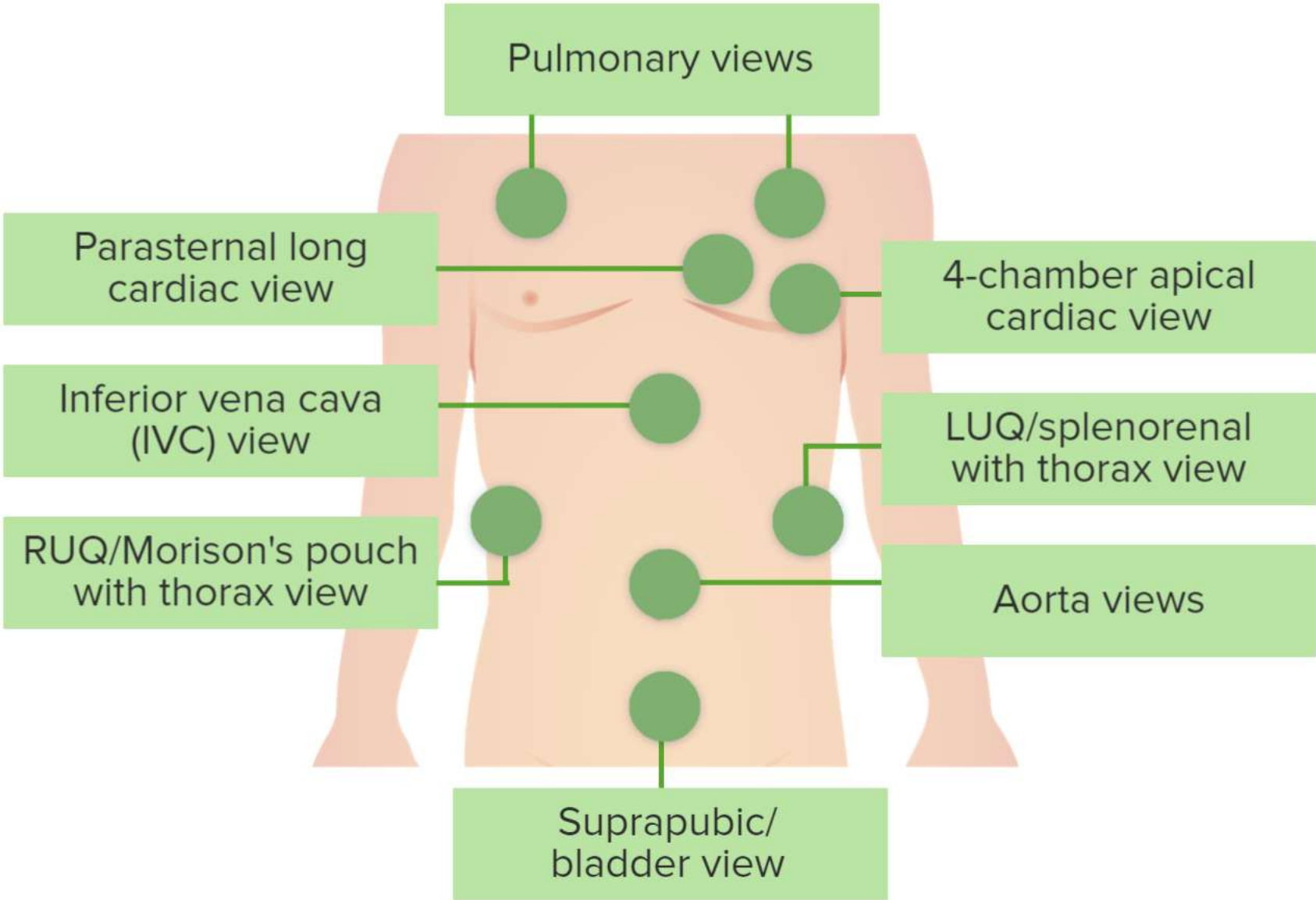


Refresh

Back

Next

Blank input fields for user response.



Try again

Continue case



# Test yourself 2/2

Choose the right answer.

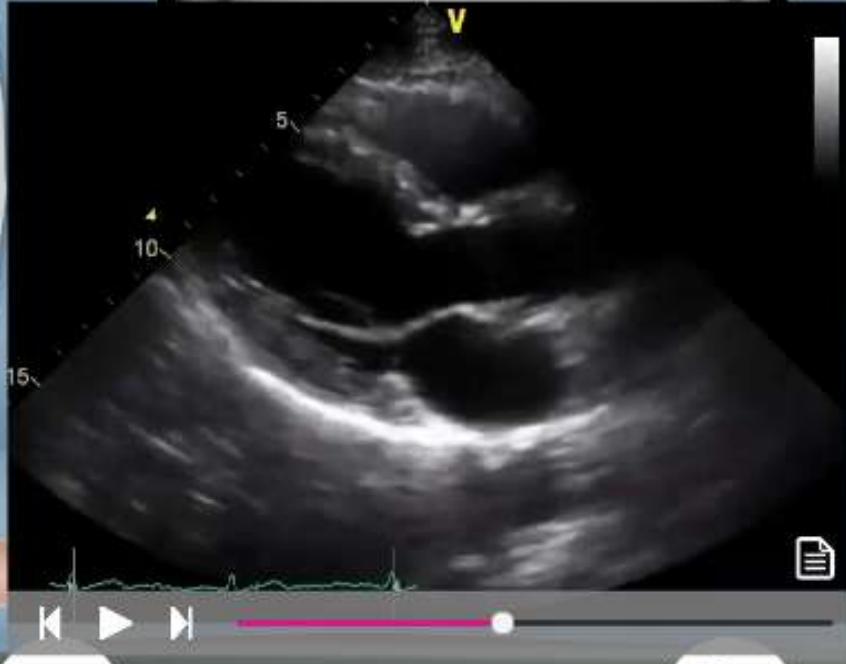
## Why is NIPPV avoided in patients with COVID-19?

- It decreases lung compliance.
- There is no data for mortality reduction.
- There is a risk of virus aerosolization.

**Great! You managed all the questions right! Select a new case**



Go to case selection



**Blood pressure** 81 / 54 mmHg

**Pulse** 146 /min

**Breath Rate** 38 /min

**O2 Sat** 79 % **Et CO2** mmHg

Vincent Turner (80.0 Kg)



Poses



Views



Dialogue



Physical exam



Monitoring



Tests



Call



Interventions



Medication



Medical Records

When do we use teacher-directed vs. learner-centered methods?



# Learned Outcomes

Table 2. Comparison of published taxonomies of learning

Tripartite ( <u>Hilgard</u> , 1980)	Gagne (1985)	Bloom (1956)	Revised Bloom Anderson & <u>Krathwohl</u> (2001)		Anderson (1981)	<u>Reigeluth &amp; Moore</u> (1999)	Miller (1990)	<u>Krathwohl</u> , <u>Bloom &amp; Masia</u> (1964)	Simpson (1972)
Cognitive	Verbal Information	Knowledge	Factual Knowledge Conceptual Knowledge Procedural Knowledge Meta-Cognitive Knowledge	Remember	Declarative Knowledge	Memorize Information	Knows (Knowledge)		
	Concepts	Comprehension		Understand		Understand Relationships	Knows How (Competence)		
	Procedures & Rules	Application		Apply	Procedural Knowledge	Apply Skills	Shows How (Performance)		
	Problem Solving	Analysis Synthesis Evaluation		Analyze		Apply Generic Skills	Does (Action)		
	Cognitive Strategies			Evaluate					
			Create						
Affective	Attitudes						Receiving Responding Valuing Organization Characterization		
Psychomotor	Motor Skills							Perception Set Guided Response Mechanism Complex Response Adaptation Origination	

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			Create						
Affective	Attitudes						Receiving Responding Valuing Organization Characterization		
Psychomotor	Motor Skills							Perception Set Guided Response Mechanism Complex Response Adaptation Origination	

# Blended Learning



Synchronous  
(f2f)  
Ill-Structured  
Dynamic Info

**B  
L  
E  
N  
D  
E  
D**



Asynchronous  
(online)  
Well-structured  
Stable Info

# The Flipped Classroom



### Heart in situ

- Fibrous pericardium
- Middle mediastinum



### 3D Model



### Playlist

25 videos

In Situ View – Heart (Cor)

Pericardium and Pericardial Cavity – Heart (Cor)

Show Playlist

In Situ View – Heart (Cor) by Gray's Anatomy

ASSIGN

Bookmark

3D Model

Transcript

Slides

Notes

Report





### ADMINISTRATION

Statistics

Users

Content

Qbank

Dashboard

Content Management

Assignments

Patient Notes (Beta)

User Management

Settings

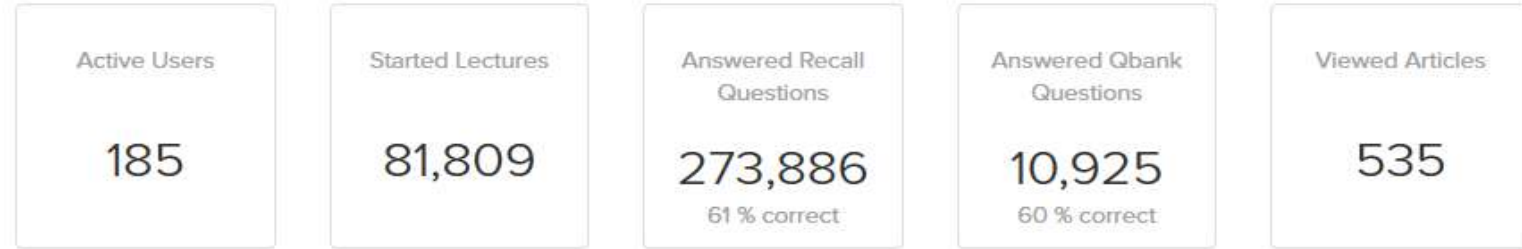
### CONTENT VIEW

Home

Video Library

# User Statistics

Jun 15, 2019 - Jun 15, 2020



Groups

Users

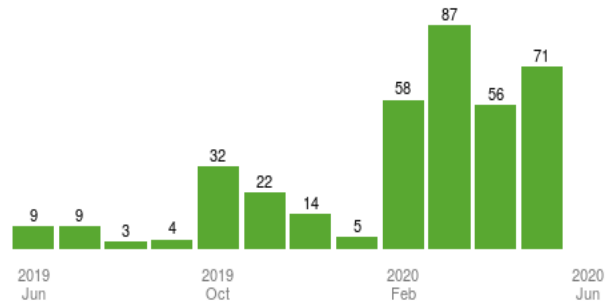
Name	Videos			Recall Questions		Articles	Qbank Questions	
	Started	Finished	Watched Minutes	Answered	% correct	Viewed	Answered	% correct
Admin	150	122	758	53	70 %	14	38	37 %
Clinical Rotations	4,488	4,262	22,601	4,537	84 %	4	2,088	61 %
Faculty Staff	1,056	431	3,324	2,169	75 %	76	1,064	79 %
MD 10	3,236	3,194	15,724	151	75 %	0	1,103	51 %
MD 11	3,280	3,251	15,827	380	72 %	0	870	51 %
MD 12	380	326	2,480	1,376	79 %	1	406	43 %
MD 13	16,075	14,560	86,244	55,742	61 %	32	2,875	66 %
MD 14	6,654	6,309	38,197	10,137	52 %	16	516	55 %
MD 15	29,492	27,830	161,027	97,594	58 %	152	490	43 %
MD 16	8,596	8,233	45,178	38,832	54 %	33	69	30 %

Overview

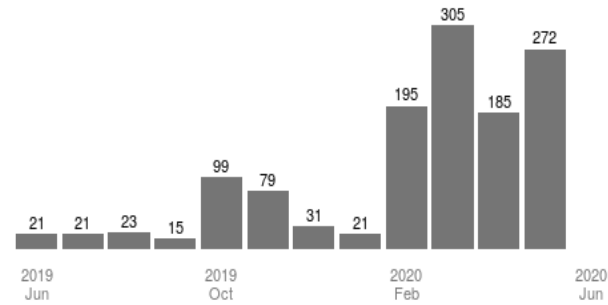
Performance by Course

Performance by User

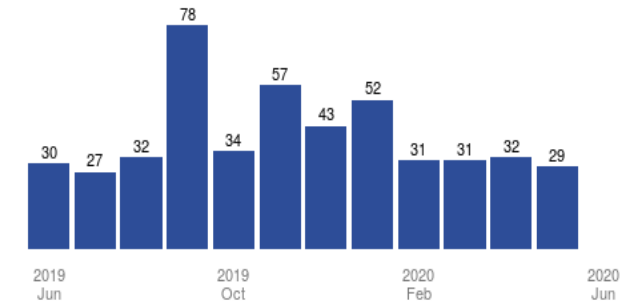
Average Lectures Watched per User



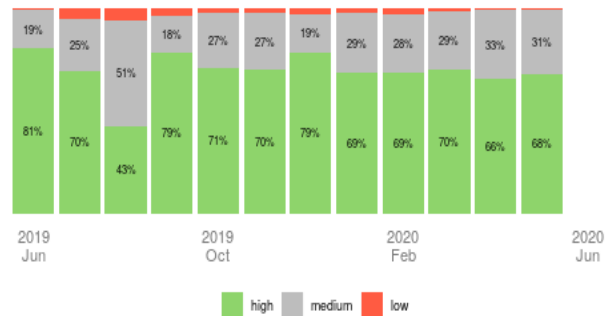
Average Recall Questions Answered per User



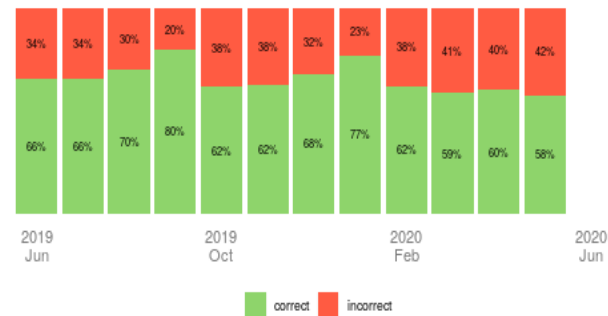
Average Qbank Questions Answered per User



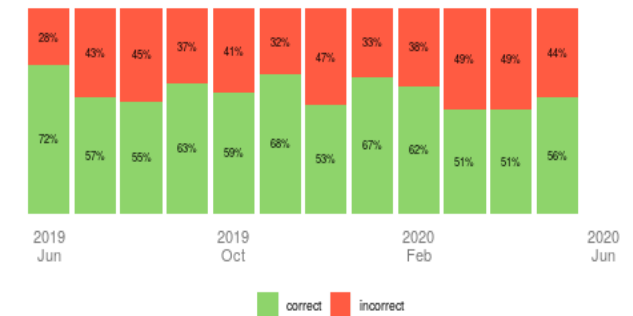
Overall Recall Question Confidence



Overall Recall Question Performance



Overall Qbank Question Performance



Date Range

Last 12 Months

Group

ALL

User

ALL

Course Subject

ALL

Course

ALL

Qbank Question Subject

ALL

How do we get faculty to flip their courses and move to active, student-centered learning?





$$P = f(SK \times M \times O)$$

- *Skills and Knowledge*
- *Motivation* – Theoretical construct used to explain the direction and degree of effort individual's use to initiate, persist, and/or return to goal directed behavior.
- *Opportunity* – Tools, time, policies, and other resources necessary to use innovation and perform.

# Characteristics affecting adoption

- **Relative Advantage** - Better than the idea, practice, or object it supersedes (time, money or status).
- **Compatibility** – Consistent with existing values, past experiences, and needs of potential adopters.
- **Complexity** - Relatively difficult to understand or use.
- **Triability** - Experimented with on a limited basis. Directly related to immediate and reoccurring costs.
- **Modifiability** – Modified to meet unique individual and contextual needs.
- **Observability** - Results of an innovation are visible to others.

# ARCS Model of Motivational Design



**Attention** – Instruction must gain and sustain learners' attention.

- A1. Perceptual Arousal - Stimulate senses
- A2. Inquiry Arousal - Stimulate curiosity
- A3. Variability - Vary stimulus

**Relevance** - Instruction must be relevant to their needs.

- R1. Goal Orientation - Help students create and achieve goals
- R2. Motive Matching - Address specific needs
- R3. Familiarity - Relate to learners' past experiences

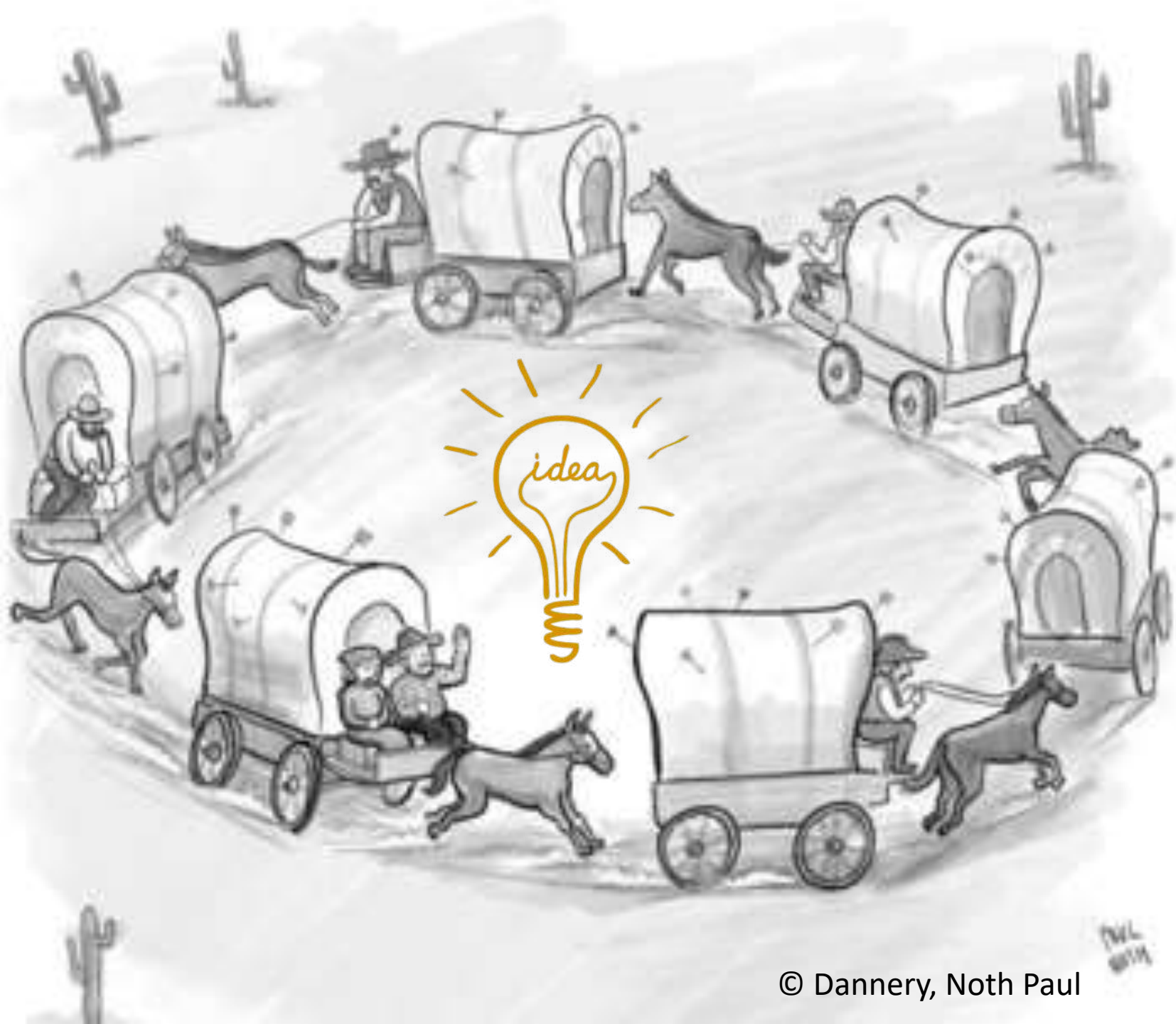
**Confidence** – Instruction must promote confident in their ability to succeed.

- C1. Learning Requirements - Awareness of expectations and evaluation criteria.
- C2. Success Opportunities - Opportunities to experience success.
- C3. Personal Control - Link success or failure to student effort and abilities.

**Satisfaction** – Satisfied that the results was worth their time and effort.

- S1. Natural Consequences - Meaningful opportunities to apply learned skills?
- S2. Positive Consequences - Positive reinforcement
- S3. Equity - Consequences perceived to be fair by all students

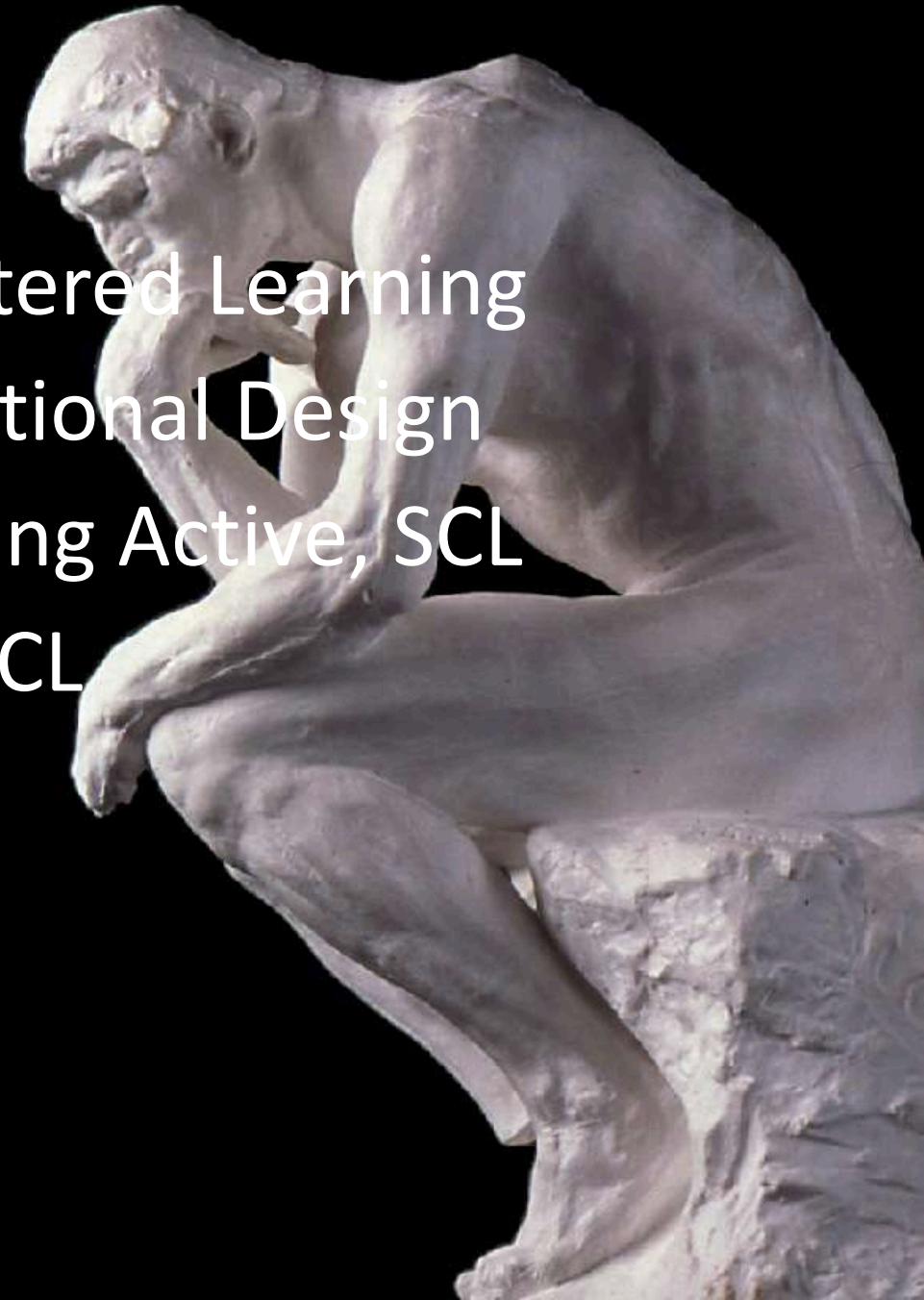
(Keller, 2017, 2010; Li & Keller, 2018)



- Protect innovation and innovators
- Enable small successes
- Build infrastructure and align system to support change overtime

# Webinar II Summary

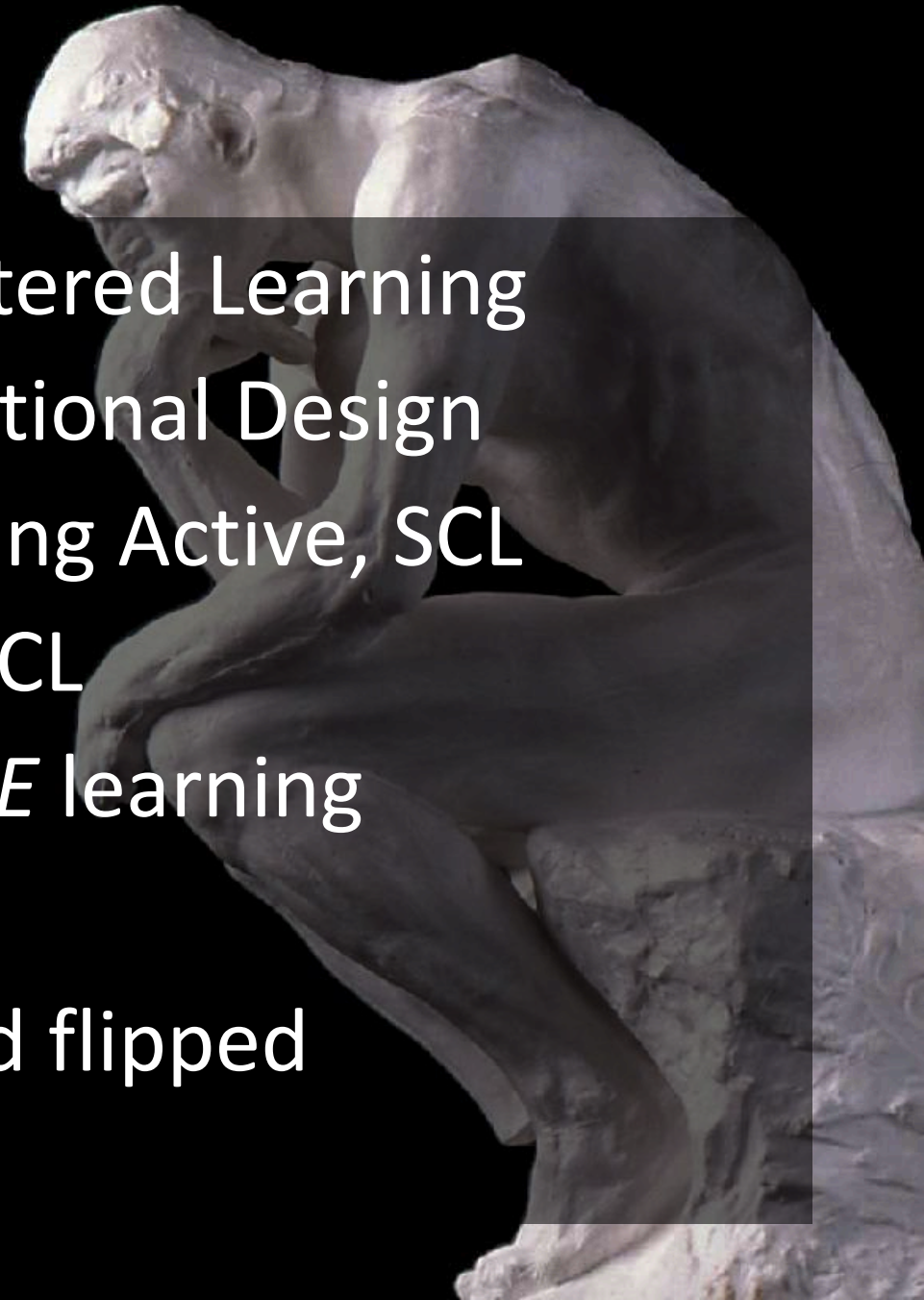
1. Teacher-Directed vs. Student-Centered Learning
2. Craft-Based vs. Systematic Instructional Design
3. Tactics and Strategies for Facilitating Active, SCL
4. ITP to apply and facilitate active SCL





# Webinar II Summary

1. Teacher-Directed vs. Student-Centered Learning
2. Craft-Based vs. Systematic Instructional Design
3. Tactics and Strategies for Facilitating Active, SCL
4. ITP to apply and facilitate active SCL
5. Learning Platforms for inter*ACTIVE* learning
6. Blended and Flipped approaches
7. Learning Platforms in blended and flipped environment



# Polling questions?

1. To what extent does your school use a student-centric structure for learning?
2. How many of your faculty use a flipped classroom approach?
3. To what extent do you think medical education should be conducted in a blended or flipped fashion?





# Reflections:

What do you think medical education will look like in 5-10 years?

What do you think medical education should look like in 5-10 years?



# WHAT'S NEXT?

**Demonstrate active, Student-Centered-Learning  
in flipped fashion to facilitate**

***Webinar III: Re-envisioning the Future of Medical Education***

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